



Corporation of the Town of Kirkland Lake Special Meeting of Council Electronically via Zoom May 12, 2020 4:40 p.m.

#### 1. Call to Order and Moment of Silence

#### 2. Approval of the Agenda

**BE IT RESOLVED THAT** the Agenda for the Special Meeting of Council held on May 12, 2020 beginning at 4:40 p.m. be approved as circulated to all Members of Council.

#### 3. Declaration of Pecuniary Interest

#### 4. Reports of Municipal Officers and Communications

4.1 <u>Spring Free Tipping Event – Extension</u> <u>Ashley Bilodeau, Manager of Land Development and Planning</u>

**BE IT RESOLVED THAT** Memorandum Number 2020-DEV-002 entitled "**Spring Free Tipping Event – Extension**", be received, and

THAT the Spring Free Tipping Event be extended from May 17, 2020 to May 23, 2020.

4.2 <u>Proposed 2020 Capital Budget - Presentation</u> <u>Keith Gorman, Treasurer</u>

**BE IT RESOLVED THAT** Memorandum Number 2020-FIN-002 entitled "**Proposed 2020 Capital Budget - Presentation**", be received, and

**THAT** staff be directed to include the proposed projects as presented in the 2020 Consolidated Budget, save and except for the following projects: (to be addressed)

#### 5. <u>Confirmation Bylaw</u>

Bylaw 20-045 Being a bylaw to confirm the proceedings of Council at its meeting held May 12, 2020

**BE IT RESOLVED THAT** the following bylaw be read a first, second, and third time, numbered, passed, signed by the Mayor and the Clerk, and the Seal of the Corporation be affixed thereto;

**Bylaw Number 20-045,** being a bylaw to confirm the proceedings of Council at its meeting held May 12, 2020.

### 6. <u>Adjournment</u>

BE IT RESOLVED THAT Council adjourn the May 12, 2020 Special Meeting of Council.



## MEMORANDUM TO COUNCIL

Meeting Date: 5/12/2020	Memo Number: 2020-DEV-002
Presented by: Ashley Bilodeau	Department: Development Services

### MEMO TITLE

Spring Free Tipping Event – Extension

### **R**ECOMMENDATION(S)

**BE IT RESOLVED THAT** Memorandum Number 2020-DEV-002 entitled "**Spring Free Tipping Event – Extension**", be received, and

**THAT** the Spring Free Tipping Event be extended from May 17, 2020 to May 23, 2020.

### BACKGROUND

Residents have expressed concern regarding their inability to take advantage of the Event due to current snow accumulations on residential properties. An extension to the Event has been requested.

### RATIONALE

Snow on residential properties is inhibiting residents from cleaning up their properties and taking advantage of the Spring Free Tipping Event. A one-week extension is recommended to allow residents an opportunity to clean up their properties before summer.

There are financial considerations to take into account. The extension of free tipping fees by one additional week may result in additional loss of revenues, estimated to be between \$5,000 and \$7,000, depending on the volumes of waste, plus the cost of additional advertising (\$1,000).

Although a Strategic Plan has not yet been implemented, Council has identified resolving Community Standards concerns as a strategic priority. It is recommended that the one-week extension be approved.

### **A**TTACHMENTS

No attachments.





## MEMORANDUM TO COUNCIL

Meeting Date: 5/12/2020	Memo Number: 2020-FIN-002
Presented by: Keith Gorman	Department: Finance

### MEMO TITLE

Proposed 2020 Capital Budget - Presentation

### RECOMMENDATION(S)

**BE IT RESOLVED THAT** Memorandum Number 2020-FIN-002 entitled "**Proposed 2020 Capital Budget - Presentation**", be received, and

**THAT** staff be directed to include the proposed projects as presented in the 2020 Consolidated Budget, save and except for the following projects:

Project NumberB2020-00\_\_\_\_,

Project NumberB2020-00\_\_\_\_,

Project NumberB2020-00\_\_\_\_,

Project NumberB2020-00\_\_\_\_,

Project NumberB2020-00\_\_\_\_.

### BACKGROUND

The Proposed 2020 Capital Budget is presented to advance the 2020 Budget process to ensure the 2020 Consolidated Municipal Budget is approved by June 30, 2020 in support of the creation and adoption of a Tax Rate By-law and to ensure Final Tax Bills may be mailed to residents. This Memorandum is provided to facilitate discussion on the 2020 Capital Budget recommendations.

### RATIONALE

The Proposed 2020 Capital Budget submission has been published on the May 5, 2020 Regular Council Meeting Agenda. Subsequent to this release (Version 1), staff have amended recommendations for various items as documented in Attachment 1. These amendments have also been reflected in previous reports and schedules and are included as Attachments 2 and 3.

Staff have prepared a presentation for the meeting and have included this presentation as Attachment 4.

### ATTACHMENTS

Attachment 1 – Change Log Attachment 2 – Revised Summary Report(s) & Supporting Schedules (V2) Attachment 3 – Capital Request Form (Additional Item: B2020-0058) Attachment 4 – Presentation



#### 2020 Capital Change Log (V1 to V2)

#### Modifications

Project		Revision	Impact
B2020-0046	Parking Lot Lighting	Modification of funding to reflect ICIF application	Reduction on tax levy requirements of \$6k
B2020-0047	Security Cam Upgrades	Modification of funding to reflect ICIF application	Reduction on tax levy requirements of \$15k
B2020-0044	Accessible Parking - Complex	Modification of funding to reflect ICIF application	Reduction on tax levy of \$69k
B2020-0013	Swastika WTP Capacity Evaluation	Revised project name to Swastika WWTP Capacity Evaluation	Nil
B2020-0001	2020 Chev 2500HD Crew Cab	Revised purchase cost to final actual of \$42,069	Increase on levy of \$347
B2020-0028	TKL Sewage Treatment Plant	Revised reserve fund from waterworks to wastewater; amended to include	e Reserve Drawdown of additional \$24k
		2019 CF invoices received May	
B2020-0004	Monitoring Wells Installation	Revised funding to all infrastructure capital (utilizing 2018 amounts rolled	Reduction on tax levy requirements of \$16k
		in)	
B2020-0018	Gas Detection Equipment	Split funding between tax levy & ww reserve	Net \$0; reduction on tax levy requirements of \$4k
B2020-0021	2020 Trackless	Revised wording within "Impact on Ops"	Nil
B2020-0039	Washroom Facilities	Revised wording for clarity	Nil
B2020-0040	Pedestrian Audible System	Correction relating to non-refundable HST	Approx. \$4k reduction on levy
B2020-0003	Balsam Ave	Indicated as withdrawn	Nil
B2020-0055	Questica	Correction relating to non-refundable HST	Reduction of \$1k on levy

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Project		Comments	Impact			
B2020-0058 Sumps at Complex Amount		Amount incurred in Q1, 2019 CF	Drawdown infrastructure reserve approx. \$5k			
Removals						
Project		Comments	Impact			
B2020-0019	Government Road (highway 66) Res	urfacing - Denial of funding rec'd May 7, 2020	Reduced Gov't Funding (\$905k) and lower draw			

## Town of Kirkland Lake

**Capital Expenditures** 

## 2020 BUDGET

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### Town of Kirkland Lake Process Overview - Capital

For the Year Ending December 31, 2020

#### **KEY DATES CAPITAL BUDGET:**

May 1, 2020	2020 Budget Subpage Active
	Report to Council included with Agenda for May 5, 2020 meeting
May 5, 2020	Summary Presentation to Council (Council Meeting)
May 12, 2020	Special Meeting of Council - Deliberations on Capital Requests

#### **AVAILABILITY OF INFORMATION:**

A listing of project submissions, along with departmental request forms will be available for download from the TKL 2020 Budget Subpage.

In addition, users may wish to utilize our Openbook application to help visualize projects and service areas of spend being considered for 2020 capital projects. (http://kirklandlake.openbook.questica.com).

Members of the public may also request print copies of our budget materials by contacting staff at the contact information below.

#### **INPUT PROCESS:**

Council and the public are encouraged to submit queries, comments and provide input via online form (found within the TKL 2020 Budget subpage) or via e-mail to the Treasurer, Keith Gorman, at keith.gorman@tkl.ca.

Queries, comments and input will also be received by telephone (705-567-9361 ext. 224).

Given Provincial restrictions on public gatherings and the inability to hold public meetings at this time, members of the public who wish to speak in regards to items within the 2020 Capital Budget process may request an invitation to join our virtual meeting on May 12, 2020 by contacting the Clerk, Meagan Elliott, at meagan.elliott@tkl.ca or 705-567-9361 ext. 238.

#### CONTACT INFORMATION:

Keith Gorman, Treasurer keith.gorman@tkl.ca 705-567-9361 ext. 224 Meagan Elliott, Clerk <u>meagan.elliott@tkl.ca</u> 705-567-9361 ext. 238

### Town of Kirkland Lake Staff Recommendations - Capital Expenditures

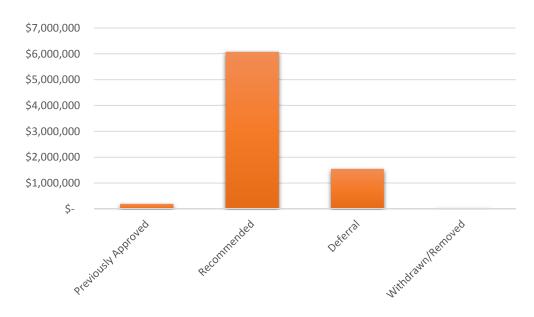
For the Year Ending December 31, 2020

#### **CAPITAL PROPOSED:**

In addition to \$0.2 million of capital projects previously approved by council, staff recommend \$6.1 million of capital investment in 2020 towards both the rehabilitation and renewal of existing assets, as well as building and acquiring new assets.

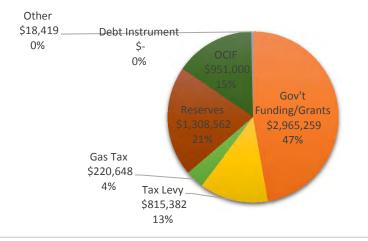
Included within the above amounts are \$1.1 million relating to projects previously anticipated to be completed in 2019.

\$1.6 million in projects originally put forth have been re-evaluated during internal review and either deferred to 2021 for further consideration or deemed non-essential and completely withdrawn.



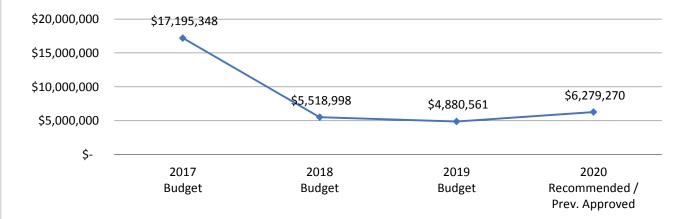
#### SOURCES OF FUNDING:

Capital projects are funded by various sources including taxes, government grants, user fees, gas tax funding, debt and reserve funds. The capital investment plan for previously approved and recommended projects would be as follows:



#### **PRIOR YEARS COMPARATIVE:**

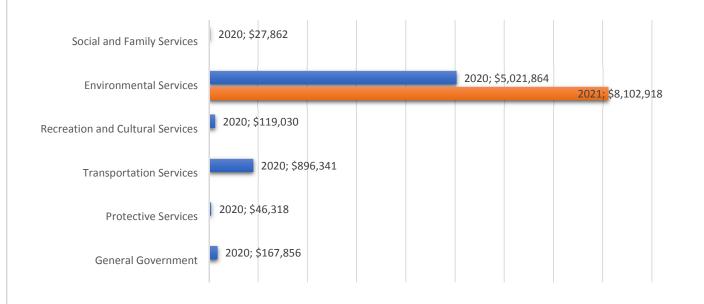
	2019 Budget	2018 Budget	2017 Budget	
CAPITAL EXPENDITURES BUDGET		\$ 5,518,998		
Tax Levy	9%	16%	3%	
Govt Fund/Grants	50%	31%	21%	
Gas Tax	6%	14%	3%	
Reserves	25%	14%	4%	
Debt	7%	24%	68%	
Other	1%	1%	0%	



#### CAPITAL INVESTMENT ALLOCATION:

The most significant area of spend is within Environmental Services, representing 80% of 2020 recommendations. Environmental Services includes capital projects related to municipal water and wastewater systems and infrastructure.

Transportation Services, which captures capital equipment and infrastructure work for areas such as roadways and winter snow control, is also significant at approx. 14% of 2020 recommendations.



#### **KEY PROJECTS:**

	Total Project	2020	2021
Swastika WPCP Decommissioning & Sewer System Connection to Kirkland Lake WWTP	\$ 8,200,000	\$ 3,000,000	\$ 5,200,000
TKL Municipal Services Expansion - West End	2,339,514	 60,000	 2,279,514
Energy Efficiencies at the Water Treatment Plant	1,246,808	 623,404	 623,404
Swastika Sewer Upgrade - Engineering	483,360	 483,360	 -
Used Grader	315,000	 315,000	 -
TKL Sewage Treatment Plant (OCWA)	196,000	 196,000	 -
New 2020 Trackless MT7 - Sidewalk Machine	193,085	 193,085	 -
Lakeshore Drive & McCamus Ave.	180,878	 180,878	 -
Wilson Ave_Water & Wastewater Forcemain Replacement	168,108	 168,108	 -
Capital Contingency Fund**	100,000	 100,000	 -
	93%	 85%	 100%
All Other Projects	959,435	 959,435	-
TOTAL RECOMMENDED:	\$ 14,382,188	\$ 6,279,270	\$ 8,102,918

### Town of Kirkland Lake Reserve Fund Projections

For the Year Ending December 31, 2020

leserves	Opening	Transfers TO	Transfers FROM	Projected Balance
Centennial Committee	\$ 64,393			\$ 64,393
Infrastructure Capital	596,636		(108,178)	488,458
Kirkland District Health Centre	56,691			56,691
Org. Restructure and Efficiency	543,376		(21,804)	521,572
Other	99,155			99,155
Working Capital	2,376,082	1		2,376,082
TOTALS	\$ 3,736,333	- RAT -	(129,982)	\$ 3,606,351

Reserve Funds	Opening	Transfers TO	Transfers FROM	Projected Balance
Archer Drive	\$ 201,166			\$ 201,166
Employees' Acc. Sick Leave	76,862			76,862
Health Unit	229,342			229,342
Kinross Park Maintenance	4,651			4,651
Life Cycle Replacement	151,519			151,519
Parkland	98,370		(12,282)	86,088
Residential Development	20,116			20,116
Wastewater Capital Projects	936,638		(561,286)	375,352
Waterworks Capital Projects	835,153		(559,103)	276,050
TOTALS	\$ 2,553,817	-	(1,132,671)	\$ 1,421,146

<b>Obligatory Reserve Funds</b>	Opening	Tra	nsfers TO	Transfers I	ROM	Proj	ected Balance
Gas Tax	\$ 1,047,518	\$	484,227	(220	),648)	\$	1,311,097
OCIF	1,146,036		608,544	(952	L,000)		803,580
Main Street Revitalization	45,909		-	(4	5,909)		-
TOTALS	\$ 2,239,463		1,092,771	(1,21	7,557)	\$	2,114,677

Town of Kirkland Lake										202	0 Funding Sourc	es				
Capital Project Summary	2020	2021	2022	2023	2	024	Project Total	Gov't Funding/Grant	Tax Levy	OCIF	Gas Tax	Reserves	Debt Instrument	Other	Future (	Obligation
Previously Approved																
Environmental Services	\$ 129,140	\$-	\$-	\$-	\$	-	\$ 129,140	\$-	\$-	\$-	\$ -	\$ 129,140	\$-	\$-	\$	-
Transportation Services	-	-	-	-		-	-	-	-	-	-	-	-	-		-
Recreation & Cultural Services	4,481	-	-	-		-	4,481	-	-	-	-	4,481	-	-		-
Social & Family Services	18,422	-	-	-		-	18,422	-	11,044	-	-	7,378	-	-		-
Protective Services	46,318	-	-	-		-	46,318	-	-	-	-	46,318	-	-		-
General Government	-	-	-	-		-	-	-	-	-	-	-	-	-		-
Total - Previously Approved	\$ 198,361	\$-	\$-	\$-	\$	-	\$ 198,361	\$-	\$ 11,044	\$-	\$-	\$ 187,318	\$-	\$-	\$	-
Recommended																
Environmental Services	\$ 4,892,724	\$ 8,102,918	\$-	\$-	\$	-	\$ 12,995,642	\$ 2,874,874	\$-	\$ 951,000	\$ 29,543	\$ 1,037,307	\$-	\$-	\$	8,102,918
Transportation Services	896,341	-	-	-		-	896,341	-	655,384	-	191,105	49,851	-	-		-
Recreation & Cultural Services	114,548	616,861	-	-		-	731,409	90,386	11,880	-	-	12,282	-	-		616,861
Social & Family Services	9,440	-	-	-		-	9,440	-	9,440	-	-	-	-	-		-
Protective Services	-	-	-	-		-	-	-	-	-	-	-	-	-		-
General Government	167,856	-	-	-		-	167,856	-	127,633	-	-	21,804	-	18,419		-
Total - Recommended	\$ 6,080,909	\$ 8,719,779	\$-	\$-	\$	-	\$ 14,800,688	\$ 2,965,259	\$ 804,338	\$ 951,000	\$ 220,648	\$ 1,121,245	\$-	\$ 18,419	\$	8,719,779
Deferred / Withdrawn																
Environmental Services	\$-	\$-	\$-	\$-	\$	-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$	-
Transportation Services	1,274,992	-	-	-		-	1,274,992	904,999	101,888	-	144,544	123,561	-	-		-
Recreation & Cultural Services	309,859	-	-	-		-	309,859	203,214	106,645	-	-	-	-	-		-
Social & Family Services	-	-	-	-		-	-	-	-	-	-	-	-	-		-
Protective Services	-	-	-	-		-	-	-	-	-	-	-	-	-		-
General Government	-	-	-	-		-	-	-	-	-	-	-	-	-		-
Total - Deferred / Withdrawn	\$ 1,584,851	\$-	\$ -	\$-	\$	-	\$ 1,584,851	\$ 1,108,213	\$ 208,533	\$ -	\$ 144,544	\$ 123,561	\$-	\$-	\$	-

									Gov't					Debt		
Environmental Services	Reference	2020	2021	2022	2023	2024	ļ	Project Total	Funding/Grant	Tax Levy	OCIF	Gas Tax	Reserves	Instrument	C	Other
Previously Approved																
CF 2020 Chevrolet 2500HD Crew Cab	B2020-0001	\$ 42,070	\$-	\$-	\$-	\$ -	. \$	\$ 42,070	\$-	\$-	\$-	\$ -	\$ 42,070	\$ -	\$	-
CF Swastika WWTP Capacity Evaluation	<u>B2020-0013</u>	44,367	-	-	-	-		44,367	-	-	-	-	44,367	-		-
Comfort Street Pumping Station 140 hp Sewage Pump	<u>B2020-0045</u>	42,703	-	-	-	-		42,703	-	-	-	-	42,703	-		-
Total - Previously Approved		\$ 129,140	\$-	\$-	\$-	\$-		\$ 129,140	\$-	\$-	\$-	\$ -	\$ 129,140	\$-	\$	-
Recommended																
CF Monitoring Wells Installation	B2020-0004	\$ 50,000	\$-	\$-	\$-	\$ -	. (	\$ 50,000	\$-	\$-	\$-	\$-	\$ 50,000	\$-	\$	-
CF Swastika Sewer Upgrade - Engineering	<u>B2020-0011</u>	483,360	-	-	-	-		483,360	323,851	-	-	-	159,509	-		-
CF TKL Sewage Treatment Plant (OCWA)	<u>B2020-0028</u>	196,000	-	-	-	-		196,000	-	-	-	-	196,000	-		-
CF TKL Water Plant - High Lift System and Post Treatment (OCWA)	<u>B2020-0032</u>	44,200	-	-	-	-		44,200	-	-	-	-	44,200	-		-
CF Storm Water & Sanitary Sewer Tunnel Study	<u>B2020-0054</u>	71,947	-	-	-	-		71,947	-	-	-	-	71,947	-		-
Energy Efficiencies at the Water Treatment Plant	<u>B2020-0005</u>	623,404	623,404	-	-	-		1,246,808	457,142	-	-	-	166,262	-		-
KL Water Distribution System Modelling	<u>B2020-0009</u>	31,296	-	-	-	-		31,296	-	-	-	-	31,296	-		-
Swastika WPCP Decommissioning & Sewer System Connection to	<u>B2020-0012</u>	3,000,000	5,200,000	-	-	-		8,200,000	2,049,000	-	951,000	-	-	-		-
TKL Municipal Services Expansion - West End	<u>B2020-0027</u>	60,000	2,279,514	-	-	-		2,339,514	44,880	-	-	-	15,120	-		-
TKL Wastewater Lift Stations (OWCA)	<u>B2020-0031</u>	20,000	-	-	-	-		20,000	-	-	-	-	20,000	-		-
TKL Water Tower and Swastika Pressure Station (OCWA)	<u>B2020-0033</u>	23,700	-	-	-	-		23,700	-	-	-	-	23,700	-		-
TKL Water Plant - raw water pre-treatment (OCWA)	<u>B2020-0035</u>	78,100	-	-	-	-		78,100	-	-	-	-	78,100	-		-
Leak Locator Tool	<u>B2020-0037</u>	34,609	-	-	-	-		34,609	-	-	-	-	34,609	-		-
Wilson Ave_Water & Wastewater Forcemain Replacement	<u>B2020-0038</u>	168,108	-	-	-	-		168,108	-	-	-	29,543	138,565	-		-
Chlorine Analyzer Replacement	<u>B2020-0052</u>	8,000	-	-	-	-		8,000	-	-	-	-	8,000	-		-
Total - Recommended		\$ 4,892,724	\$ 8,102,918	\$-	\$-	\$-	. 🤇	\$ 12,995,642	\$ 2,874,874	\$-	\$ 951,000	\$ 29,543	\$ 1,037,307	\$-	\$	-
Deferred / Withdrawn		6	<u>^</u>	A		A			<b>^</b>	A	A		A	A		
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Transportation Services	Reference	2020	2021	2022		2023		2024	Pr	roject Total	Funding/Grant	Tax Levy	OCIF	G	as Tax	Reserves	Inst	rument	Oth	ner
Previously Approved																				
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Total - Previously Approved		\$-	\$-	\$	-	\$-	\$	-	\$	-	\$-	\$-	\$-	\$	-	\$-	\$	-	\$	-
Recommended				r .			<b>.</b>		<b>.</b>											
CF Sidewalks, Accessible Parking and Pedestrian Audible System	<u>B2020-0040</u>	\$ 59,899	Ş -	\$	-	Ş -	Ş	-	Ş	59 <i>,</i> 899	Ş -	\$ 13,990	Ş -	Ş	-	\$ 45,909	\$	-	Ş	-
Used Grader	<u>B2020-0006</u>	315,000	-		-	-		-		315,000	-	315,000	-		-	-		-		-
New Fuel Tanks	<u>B2020-0010</u>	10,227	-		-	-		-		10,227	-	-	-		10,227	-		-		-
644 John Deere Loader Back- Up Camera	<u>B2020-0016</u>	5,658	-		-	-		-		5,658	-	5,658	-		-	-		-		-
Gas Detection Equipment - Health and Safety	<u>B2020-0018</u>	7,884	-		-	-		-		7,884	-	3,942	-		-	3,942	2	-		-
Loader Snow Plowing Blade - with Hyd. Wings	<u>B2020-0020</u>	26,661	-		-	-		-		26,661	-	26,661	-		-	-		-		-
New 2020 Trackless MT7 - Sidewalk Machine	<u>B2020-0021</u>	193,085	-		-	-		-		193,085	-	193,085	-		-	-		-		-
Radio Communication Equipment	<u>B2020-0023</u>	7,626	-		-	-		-		7,626	-	7,626	-		-	-		-		-
Second Street/Churchill Drive Crosswalk	<u>B2020-0025</u>	60,000	-		-	-		-		60,000	-	60,000	-		-	-		-		-
Towable 6 Cubic Foot Cement Mixer	<u>B2020-0034</u>	5,000	-		-	-		-		5,000	-	5,000	-		-	-		-		-
Trackless - Snow & Ice Breaker Attachment	<u>B2020-0036</u>	24,422	-		-	-		-		24,422	-	24,422	-		-	-		-		-
Lakeshore Drive & McCamus Ave.	<u>B2020-0042</u>	180,878	-		-	-		-		180,878	-	-	-		180,878	-		-		-
Total - Recommended		\$ 896,341	\$-	\$	-	<b>\$</b> -	\$	-	\$	896,341	\$-	\$ 655,384	\$-	\$	191,105	\$ 49,851	\$	-	\$	-
Deferred / Withdrawn																				
CF Fire Hall & P.W. Garage Relocation	<u>B2020-0007</u>	\$ 109,287	\$-	\$	-	\$-	\$	-	\$	109,287	\$-	\$-	\$-	\$	-	\$ 109,287	'\$	-	\$	-
CF 22 - 24 Government Road Parking Lot	<u>B2020-0043</u>	47,988	-		-	-		-		47,988	-	-	-		43,988	4,000	)	-		-
Airport Upgrades / energy efficiencies	B2020-0002	30,528	-		-	-		-		30,528	-	30,528	-		-	-		-		-
Government Road (highway 66) Resurfacing - Connecting Link	<u>B2020-0019</u>	1,005,554	-		-	-		-		1,005,554	904,999	-	-		100,555	-		-		-
New 2020 1/2 ton Pickup Truck-Public Works	<u>B2020-0022</u>	50,000	-		-	-		-		50,000	-	50,000	-		-	-		-		-
CF Balsam Avenue Municipal Drain Reconstruction	B2020-0003	20,000	-		-	-		-		20,000	-	9,726	-		-	10,274	L L	-		-
P. W. Garage Shop Tools-	<u>B2020-0017</u>	2,821	-		-	-		-		2,821	-	2,821	-		-	-		-		-
Sander Truck box Vibrators - Health & Safety	<u>B2020-0024</u>	3,318	-		-	-		-		3,318	-	3,318	-		-	-		-		-
Seasonal Tire Storage Container - 40'	B2020-0026	5,495	-		-	-		-		5,495	-	5,495	-		-	-		-		-
Total - Deferred / Withdrawn	-		\$-	\$	-	\$-	\$	-	\$	1,274,992	\$ 904,999	\$ 101,888	\$-	\$	144,544	\$ 123,561	\$	-	\$	-

													Gov't								0	Debt		
Recreation & Cultural Services	Reference	202	20	2021	20	022	20	23	202	4	Project Total	Fund	ling/Grant	Tax Levy		OCIF	G	as Tax	Re	serves	Insti	rument	0	Other
Previously Approved			2020	2021																				
CF Recreation - Sump Pumps	<u>B2020-0058</u>	\$	4,481	\$-	\$	-	\$	-	\$	-	\$ 4,481	\$	- \$	5 -	\$	-	\$	-	\$	4,481	\$	-	\$	-
			-	-		-		-		-	-		-	-		-		-		-		-		-
Total - Previously Approved		\$	4,481	\$-	\$	-	\$	-	\$	-	\$ 4,481	\$	- \$	5 -	\$	-	\$	-	\$	4,481	\$	-	\$	-
Recommended																								
Walking Trail Repair (Kinross Park)	<u>B2020-0030</u>	\$	7,194	\$-	\$	-	\$	-	\$	-	\$ 7,194	\$	- Ç	-	\$	-	\$	-	\$	7,194	\$	-	\$	-
Washroom Facilities at Kinross	<u>B2020-0039</u>		5,088	-		-		-		-	5,088		-	-		-		-		5,088		-		-
Accessible parking upgrade at Community Complex	<u>B2020-0044</u>	6	69,276	-		-		-		-	69,276		69,276	-		-		-		-		-		-
Parking Lot Lighting	<u>B2020-0046</u>		6,153	-		-		-		-	6,153		6,153	-		-		-		-		-		-
Camera System Upgrade - Community Complex	<u>B2020-0047</u>		14,957	-		-		-		-	14,957		14,957	-		-		-		-		-		-
John Deere Zero Turn Lawn Mower	<u>B2020-0048</u>		11,880	-		-		-		-	11,880		-	11,880	)	-		-		-		-		-
Elevator Modernization	<u>B2020-0056</u>		-	148,047		-		-		-	148,047		-	-		-		-		-		-		-
Roof Replacement/Repair (Museum)	<u>B2020-0057</u>		-	468,814		-		-		-	468,814		-	-		-		-		-		-		-
Total - Recommended		\$ 12	14,548	\$ 616,861	\$	-	\$	-	\$	-	\$ 731,409	\$	90,386 \$	5 11,880	\$	-	\$	-	\$	12,282	\$	-	\$	-
Deferred / Withdrawn		<u> </u>																						
Arena Refrigeration Equipment Replacement	<u>B2020-0029</u>		65,085	\$ -	\$	-	\$	-	\$	-	\$ 265,085		203,214 \$			-	\$	-	\$	-	\$	-	\$	-
Truck - Parks & Rec	<u>B2020-0041</u>		44,774	-		-		-		-	44,774		-	44,774	_	-		-		-		-		-
Total - Deferred / Withdrawn		\$ 30	09,859	\$-	\$	-	\$	-	\$	-	\$ 309,859	\$	203,214 \$	5 106,645	\$	-	\$	-	\$	-	\$	-	\$	-

												Gov't								Debt	
Social & Family Services	Reference	2020	2021	2	2022	20	23	202	24	Project Tota	I F	Funding/Grant	Т	ax Levy	OCIF	Gas Tax	F	Reserves	Ins	strument	Other
Previously Approved																					
CF Steam Boiler	<u>B2020-0015</u>	\$ 18,422	\$-	\$	-	\$	-	\$	-	\$ 18,42	22 \$	\$-	\$	11,044	\$-	\$ -	\$	7,378	\$	-	\$ -
		-	-		-		-		-	-		-		-	-	-		-		-	-
Total - Previously Approved		\$ 18,422	\$-	\$	-	\$	-	\$	-	\$ 18,42	2 \$	\$-	\$	11,044	\$-	\$ -	\$	7,378	\$	-	\$ -
Recommended																					
Refrigerator Replacement	<u>B2020-0014</u>	\$ 9,440	\$-	\$	-	\$	-	\$	-	\$ 9,44	<b>10</b> \$	\$-	\$	9,440	\$-	\$ -	\$	-	\$	-	\$ -
		-	-		-		-		-	-		-		-	-	-		-		-	-
Total - Recommended		\$ 9,440	\$-	\$	-	\$	-	\$	-	\$ 9,44	IO \$	\$-	\$	9,440	\$-	\$ -	\$	-	\$	-	\$ -
Deferred / Withdrawn																					
		\$-	\$-	\$	-	\$	-	\$	-	\$-	\$	\$-	\$	- 9	\$-	\$ -	\$	-	\$	-	\$ -
		-	-		-		-		-	-		-		-	-	-		-		-	-
Total - Deferred / Withdrawn		\$-	\$-	\$	-	\$	-	\$	-	\$-	\$	\$ -	\$	- !	\$-	\$ -	\$	-	\$	-	\$ -

								Gov't					Debt	
Protective Services	Reference	2020	2021	2022	2023	2024	Project Total	Funding/Grant	Tax Levy	OCIF	Gas Tax	Reserves	Instrument	Other
Previously Approved		2020	2021											
CF Rescue Truck - Fire	<u>B2020-0053</u>	\$ 46,318	\$-	\$-	\$ -	\$ -	\$ 46,318	\$ -	\$-	\$-	\$-	\$ 46,318	\$ -	\$ -
		-	-	-	-	-	-	-	-	-	-	-	-	-
Total - Previously Approved		\$ 46,318	\$-	\$-	\$-	\$-	\$ 46,318	\$ -	\$-	\$-	\$-	\$ 46,318	\$-	\$ -
Recommended														
		\$-	\$-	\$-	\$ -	\$ -	\$-	\$ -	\$-	\$-	\$-	\$-	\$ -	\$ -
		-	-	-	-	-	-	-	-	-	-	-	-	-
Total - Recommended		\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$ -	\$-
Deferred / Withdrawn														
		\$-	\$-	\$-	\$-	\$-	\$-	\$ -	\$-	\$-	\$ -	\$-	\$ -	\$ -
		-	-	-	-	-	-	-	-	-	-	-	-	-
Total - Deferred / Withdrawn		\$-	\$-	\$-	\$-	\$ -	\$-	\$-	\$-	\$-	\$-	\$-	\$ -	\$ -

													Gov't									De	bt		
General Government	Reference	2020		2021	2	022	2	023	20	024	Pro	oject Total	Funding/Gr	ant	Tax Levy		OCIF	Ga	is Tax	Rese	erves	Instru	ment	0	Other
Previously Approved																									
		\$-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	- \$	-	\$	-	\$	-	\$	-	\$	-	\$	-
		-		-		-		-		-		-		-	-	<u> </u>	-		-		-		-		-
Total - Previously Approved		ş -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	- \$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Recommended																									
Laptop Computer w GIS Mapping	<u>B2020-0008</u>	\$ 10,0	00 \$	-	\$	-	\$	-	\$	-	\$	10,000	\$	- \$	-	\$	-	\$	-	\$	10,000	\$	-	\$	-
Computer Replacement & Related Equipment	<u>B2020-0050</u>	40,0	52	-		-		-		-		40,052		-	21,633		-		-		-		-		18,419
Generator Replacement (OPP Building)	<u>B2020-0051</u>	6,0	00	-		-		-		-		6,000		-	6,000		-		-		-		-		-
Questica & Openbook Software Integration	<u>B2020-0055</u>	11,8	04	-		-		-		-		11,804		-	-		-		-		11,804		-		-
Capital Contingency Fund**		100,0	00	-		-		-		-		100,000		-	100,000		-		-		-		-		-
Total - Recommended		\$ 167,8	56 \$	-	\$	-	\$	-	\$	-	\$	167,856	\$	- \$	127,633	\$	-	\$	-	\$	21,804	\$	-	\$	18,419
Deferred / Withdrawn																									
		\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	- \$	-	\$	-	\$	-	\$	-	\$	-	\$	-
		-		-		-		-		-		-		-	-		-		-		-		-		-
Total - Deferred / Withdrawn		\$-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	- \$	-	\$	-	\$	-	\$	-	\$	-	\$	-

KIRKLAND LAKE	Capi	tal Expenditur	e Form -	- 2020 Bi	udget		
Project Name:	Recreation - S	Sump Pumps					
Service Area:	Recreation and	d Cultural Services	Submitte	d By:	Keith Gorman		
Department:	Parks & Recrea	ation					
Pi	roject Information				Project Timeline		
	Туре:		Carryfow	ard Amt?	Yes		
	New Asset						
	Priority:		Start:		Q1 2020		
Effi	iciency/Cost Savings		Completi	on:	Q1 2020		
	E	Brief Project Descr	iption and	Justificatio	on		
	unp punp work win	in was intended to b	ecomplete	u iii 2019, b	ut saw a portion fall into Q1	. 2020.	
	Project (	Costs			Funding S	ources	
Total Project Cost:			\$	4,481	Total Funding:	\$	4,481
Expenditure(s):		Timing of Spend:			Source(s) of Funding:		
Equipment Purchase	\$ 4,483			4,481	Infrastructure Capital Reserve	\$	4,481
	-	Q2 202		-			-
	-	Q3 202		-			-
	-	Q4 202		-			-
Non-Refundable HST	-	Subsequent Yr	S	-			
Non-Kerundable 1151	\$ 4,482	1	\$	4,481		\$	4,481
Comments/Notes:	γ -,-το.	- 1	Ŷ	7,701	Comments/Notes:	Ŷ	7,701
					,		
		Impact o	n Operatio	ons			
New Costs/potential savings asso	ciated with capital outlay s	uch as additional staffing,	maintenance	agreements, a	nnual licencing costs, supplies, etc.		
		Risk of No	ot Proceed	ling			
		Treasu	iry Section	1			

# TOWN OF KIRKLAND LAKE 2020 CAPITAL BUDGET REVIEW

Special Meeting of Council: May 12, 2020

## PURPOSE

- Financial Statement = Retrospective
- Budget = Prospective



## PAST

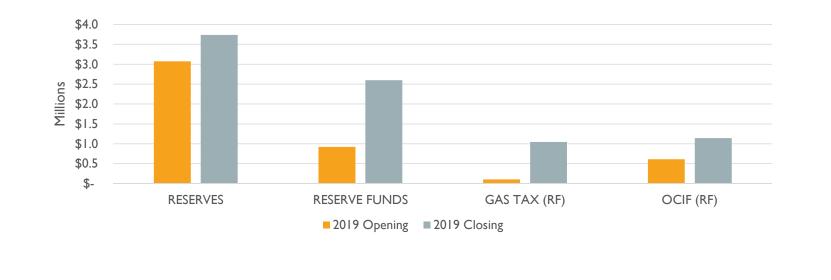
- Audit fieldwork completed
- 2019 Financial Statements in draft form
- Despite hurdles encountered...

## \$581,557 **Projected Surplus**

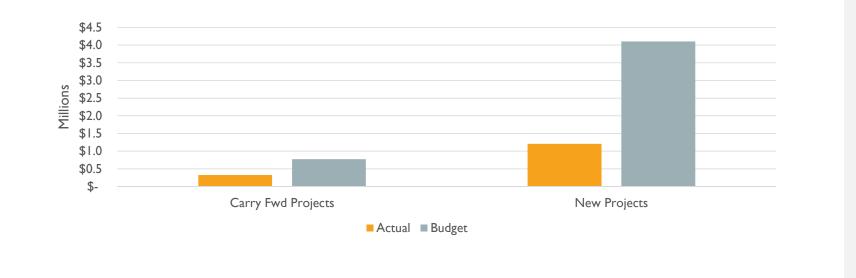
## PAST

- Significant underspend on 2019 capital projects
- Significant buildup of reserves year over year
- Significant projects are not typically surprises...
  - Swastika WPCP Decommissioning includes several years of OCIF funding that has been placed in reserves

## **RESERVE & RESERVE FUND BALANCES**

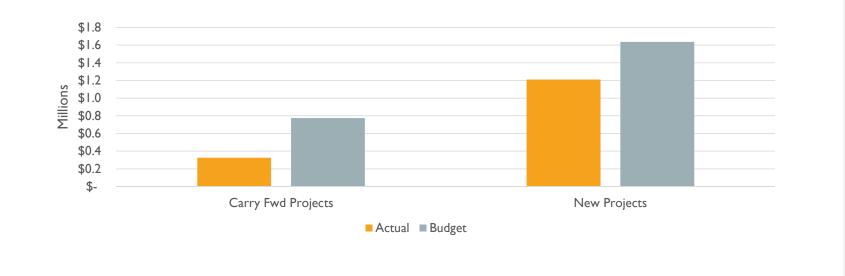


## 2019 CAPITAL VS. PLAN



6

## 2019 CAPITAL VS. PLAN (EXCLUSION OF NON-FUNDED PROJECTS)





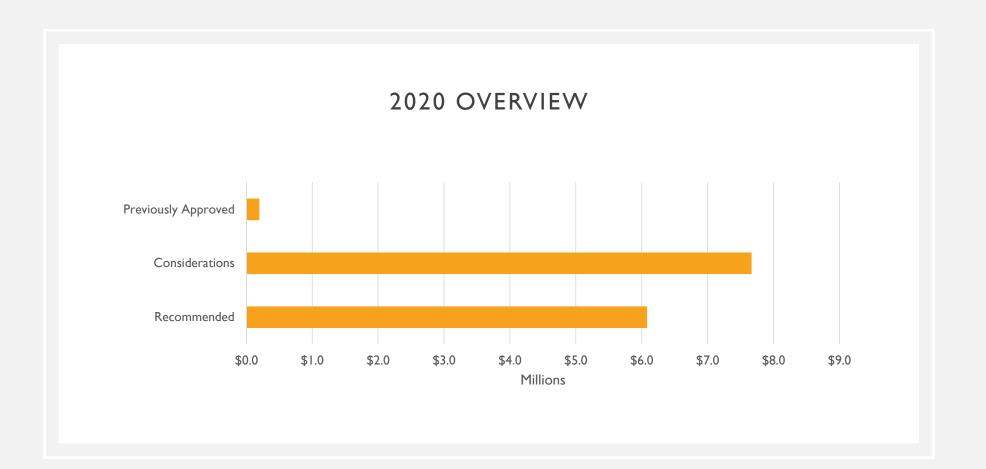
## PATH FORWARD

- Asset Management Planning blend of effectively building up reserves and drawing as needed, managing debt levels, etc..
- Wrap up and complete existing projects approx. \$1m in amounts carried-forward and anticipated to be completed/procured this year



## PATH FORWARD

- Focus on successfully executing and managing key projects with secured funding, including:
  - Swastika WPCP Decommissioning & Sewer System Connection
  - West End Municipal Services Expansion
- Await funding approvals or find opportunities to fund other significant projects, including:
  - Energy Efficiencies at the Water Treatment Plant
  - Upgrades to the Recreation Centre/Arena (ICIF)
  - Future Updates & Upgrades to the Museum (ICIF)



## CONSIDERATIONS VS. RECOMMENDATIONS

- \$0.6M previously deferred or withdrawn through internal discussions
- \$1.0M new deferral due to denial of funding for Connecting Link project (received May 7, 2020)

## 2020: \$6.3M RECOMMENDED / PREVIOUSLY APPROVED

			2020 Budget	2019 Budget	2018 Budget	2017 Budget
	Total Cap	ex:	\$6.3M	\$4.9M	\$5.5M	\$17.2M
ſ	Tax	Levy	13%	9%	16%	3%
	Grants/0	Gov't	47%	50%	31%	21%
Funding Source	Res	erves	21%	25%	14%	4%
Fune Sou	Gas Tax/0	OCIF	19%	6%	14%	3%
		Debt	0%	7%	24%	68%
	C	Other	0%	١%	١%	0%
			100%	100%	100%	100%



## 2020 SNAPSHOT

- Shaped by Significant Projects
- Approx. 50 Projects put forth
- 80/20 Ratio
  - 20% Projects = 10
  - 80% Costs = \$5M
  - Top 10 Projects = \$5.3M

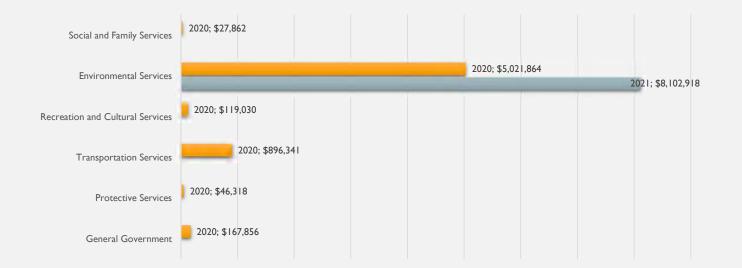
Project	2020 Projected
Swastika WPCP Decommissioning & Sewer System Connection to Kirkland Lake WWTP	\$ 3,000,000
TKL Municipal Services Expansion - West End	60,000
Energy Efficiencies at the Water Treatment Plant	623,404
Swastika Sewer Upgrade - Engineering	483,360
Used Grader	315,000
TKL Sewage Treatment Plant (OCWA)	196,000
New 2020 Trackless MT7 - Sidewalk Machine	193,085
Lakeshore Drive & McCamus Ave.	180,878
Wilson Ave_Water & Wastewater Forcemain Replacement	168,108
Capital Contingency Fund**	100,000

## DRAWS AGAINST TAX LEVY

- Tentatively in range of \$0.8M
- Recommended strategy of pay now, not later for several significant pieces of equipment
  - \$0.5M for Used Grader and New Trackless Unit; traditionally financed through debt
- Inclusive of \$0.1M for contingency planning for unforeseeable life cycle failure. Operate non-mission critical equipment to failure.
  - Must be approved by Council resolution to access contingency funds.
  - Unused balance will be transferred to reserve at year end.



## SPEND BY SERVICE AREA



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ENVIRONMENTAL
SERVICES

Pr	eviously Approved			2020		2021
CF	2020 Chevrolet 2500HD Crew Cab	B2020-0001	\$	42,070	\$	2
CF	Swastika WWTP Capacity Evaluation	B2020-0013		44,367	Ľ.	-
	Comfort Street Pumping Station 140 hp Sewage Pump	B2020-0045		42,703		•
То	tal - Previously Approved		\$	129,140	\$	
Re	commended					
CF	Monitoring Wells Installation	B2020-0004	\$	50,000	\$	
CF	Swastika Sewer Upgrade - Engineering	B2020-0011		483,360		-
CF	TKL Sewage Treatment Plant (OCWA)	B2020-0028		196,000		-
CF	TKL Water Plant - High Lift System and Post Treatment	B2020-0032		44,200		-
CF	Storm Water & Sanitary Sewer Tunnel Study	B2020-0054		71,947		-
	Energy Efficiencies at the Water Treatment Plant	B2020-0005		623,404		623,40
	KL Water Distribution System Modelling	B2020-0009		31,296		
	Swastika WPCP Decommissioning & Sewer System	B2020-0012		3,000,000	11	5,200,00
	TKL Municipal Services Expansion - West End	B2020-0027		60,000		2,279,51
	TKL Wastewater Lift Stations (OWCA)	B2020-0031		20,000		
	TKL Water Tower and Swastika Pressure Station (OCWA)	B2020-0033		23,700		-
	TKL Water Plant - raw water pre-treatment (OCWA)	B2020-0035		78,100		
	Leak Locator Tool	B2020-0037		34,609		-
	Wilson Ave_Water & Wastewater Forcemain Replacement	B2020-0038		168,108		-
	Chlorine Analyzer Replacement	B2020-0052		8,000		-
То	tal - Recommended		\$	4,892,724	\$	8,102,91
De	ferred / Withdrawn					
			\$		\$	-
	tal - Deferred / Withdrawn		s		\$	



### TRANSPORTATION SERVICES

Previously Approved	2020		202:
	\$ •	\$	
	-		-
Total - Previously Approved	\$ -	S	

#### Recommended

Recommended				
CF Sidewalks, Accessible Parking and Pedestrian Audible	B2020-0040	\$ 59,899	\$	
Used Grader	B2020-0006	315,000		-
New Fuel Tanks	B2020-0010	10,227		-
644 John Deere Loader Back- Up Camera	B2020-0016	5,658		
Gas Detection Equipment - Health and Safety	B2020-0018	7,884		
Loader Snow Plowing Blade - with Hyd. Wings	B2020-0020	26,661		
New 2020 Trackless MT7 - Sidewalk Machine	B2020-0021	193,085		
Radio Communication Equipment	B2020-0023	7,626		-
Second Street/Churchill Drive Crosswalk	B2020-0025	60,000		-
Towable 6 Cubic Foot Cement Mixer	B2020-0034	5,000		14
Trackless - Snow & Ice Breaker Attachment	B2020-0036	24,422		
Lakeshore Drive & McCamus Ave.	B2020-0042	180,878		
Total - Recommended		\$ 896,341	\$	
Deferred / Withdrawn				
CF Fire Hall & P.W. Garage Relocation	B2020-0007	\$ 109,287	\$	-
CF 22 - 24 Government Road Parking Lot	B2020-0043	47,988	5.1	
Airport Upgrades / energy efficiencies	B2020-0002	30,528		-

To	otal - Deferred / Withdrawn		\$ 1,274,992	\$ -
	Seasonal Tire Storage Container - 40'	B2020-0026	5,495	 
	Sander Truck box Vibrators - Health & Safety	B2020-0024	3,318	
	P. W. Garage Shop Tools	B2020-0017	2,821	
CF	<b>Balsam Avenue Municipal Drain Reconstruction</b>	B2020-0003	20,000	
	New 2020 1/2 ton Pickup Truck-Public Works	B2020-0022	50,000	•
	Government Road (highway 66) Resurfacing - Connecting	B2020-0019	1,005,554	-
	Airport Upgrades / energy efficiencies	B2020-0002	30,528	-
CF	22 - 24 Government Road Parking Lot	B2020-0043	47,988	

# RECREATION & CULTURAL SERVICES

Previously Approved			2020		2021
CF Recreation - Sump Pumps	<u>B2020-0058</u>	\$	4,481	\$	-
			•		•
Total - Previously Approved		\$	4,481	\$	-
Recommended					
Walking Trail Repair (Kinross Park)	<u>B2020-0030</u>	\$	7,194	\$	
Washroom Facilities at Kinross	B2020-0039		5,088		
Accessible parking upgrade at Community Complex	<u>B2020-0044</u>		69,276		-
Parking Lot Lighting	<u>B2020-0046</u>		6,153		-
Camera System Upgrade - Community Complex	B2020-0047		14,957		-
John Deere Zero Turn Lawn Mower	B2020-0048		11,880		<u>e</u>
Elevator Modernization	B2020-0056		-		148,047
Roof Replacement/Repair (Museum)	<u>B2020-0057</u>				468,814
Total - Recommended		s	114,548	s	616,861

#### Deferred / Withdrawn

Arena Refrigeration Equipment Replacement	B2020-0029	\$ 265,085	\$ -
Truck - Parks & Rec	B2020-0041	44,774	-
Total - Deferred / Withdrawn		\$ 309,859	\$ 4



## SOCIAL & FAMILY SERVICES

Previously Approved		2020		2021
CF Steam Boiler B2020-0	015 \$	18,422	\$	•
				+
Total - Previously Approved	\$	18,422	\$	
Recommended				
Refrigerator Replacement <u>B2020-0</u>	0014 \$	9,440	\$	
		-		-
Total - Recommended	\$	9,440	\$	
Deferred / Withdrawn				
	\$	•	\$	- +
		-		-
	S		s	



## PROTECTIVE SERVICES

Previously Approved		2020	2021
CF Rescue Truck - Fire	B2020-0053	\$ 46,318	\$ •
		- <b>-</b>	1
Total - Previously Approved		\$ 46,318	\$ -
Recommended			
		\$ 4	\$ 
		-	
Total - Recommended		\$ -	\$ 4
Deferred / Withdrawn			
		\$	\$ -
		•	-
Total - Deferred / Withdrawn		\$	\$ -



## GENERAL GOVERNMENT

Previously Approved		_	2020	_	2021
		\$	•	\$	-
			-		÷
Total - Previously Approved		\$	-	\$	
Recommended		_			
Laptop Computer w GIS Mapping	B2020-0008	\$	10,000	\$	_ ·
Computer Replacement & Related Equipment	B2020-0050		40,052		
Generator Replacement (OPP Building)	B2020-0051		6,000		-
Questica & Openbook Software Integration	B2020-0055		11,804		-
Capital Contingency Fund**			100,000		
Total - Recommended		\$	167,856	\$	-
Deferred / Withdrawn					
		\$	•	\$	•
			+		
Total - Deferred / Withdrawn		\$	-	\$	-



## QUESTIONS?

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#### THE CORPORATION OF THE TOWN OF KIRKLAND LAKE

#### BY-LAW NUMBER 20-045

#### BEING A BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL AT ITS MEETING HELD MAY 12, 2020

## The Council of the Corporation of the Town of Kirkland Lake hereby enacts as follows:

- 1. The actions of the Council at its meeting held on the 12<sup>th</sup> day of May, 2020, in respect to each recommendation contained in the reports, and in the reports of the other Committees forwarded therewith, and in respect to each motion, resolution, and other action passed and taken by the Council at its said meeting, is, except where the prior approval of the Ontario Municipal Board or its successors is required, hereby adopted, and ratified and confirmed.
- 2. The Mayor or if absent the Acting Mayor of Council and the proper officials of the Municipality are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain approvals where required and except where otherwise provided, the Mayor or if absent the Acting Mayor, and the Clerk, or if absent the Deputy Clerk, are hereby directed to execute all documents required by Statute to be executed by them, as may be necessary in that behalf and to affix the Corporate Seal of the Municipality to all such documents.

## READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 12<sup>th</sup> DAY OF MAY, 2020.

Pat Kiely, Mayor

Meagan Elliott, Clerk

